Manchester City Council Report for Information

Report to: Communities and Equalities Scrutiny Committee – 24 May

2018

Subject: Manchester's Park Strategy 2017 – 2026

Report of: Deputy Chief Executive (Growth & Neighbourhoods), Director of

Neighbourhoods, Strategic Lead (Parks, Leisure and Events)

Summary

This report provides an update on the Park Strategy following the report to the Communities and Equalities Scrutiny Committee on 4 January 2017, where it was agreed that the Strategic Lead (Parks, Leisure and Events) in consultation with the Executive Member for Schools, Culture and Leisure should complete the production of the Strategy document for communication.

Recommendations

The Scrutiny Committee is recommended to:

1. To consider and make comments on the content of the update report.

Wards Affected: All

Contact Officers:

Name: Sara Todd Name: Fiona Worrall

Position: Deputy Chief Executive Position: Director of Neighbourhoods

(Neighbourhoods)

Telephone: 0161 234 3286 Telephone: 0161 234 3926

E-mail: s.todd@manchester.gov. E-mail: f.worrall@manchester.gov.uk

uk

Name: Neil Fairlamb Name: Kylie Ward Position: Strategic Lead (Parks, Position: Parks Lead

Leisure, Events)

Telephone: 0161 219 2539 Telephone: 0161 234 4961

E-mail: n.fairlamb@manchester. E-mail: k.ward@manchester.gov.uk

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents

are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

- Take a Brief Walk Through Manchester's Park Strategy 2017 2026
- Manchester's Park Strategy
 - Executive Summary
 - Research and Findings
 - Ten Year Action Plan

1.0 Introduction

- 1.1 The last update on progress and proposed direction for Manchester's Park Strategy was presented to the Equalities and Communities Scrutiny Committee on 4 January 2017 and Executive Committee on 11 January 2017. The report included an overview of the consultation, linkages to other key strategies, the vision and strategic themes. The recommendation for the Strategic Lead to progress with the production of the Strategy in consultation with the Executive Member for Schools, Culture and Leisure was supported by both Committees.
- 1.2 The contents of Manchester's Park Strategy have since been coordinated to fit in to a range of formats that have helped us to start the journey towards delivering the ten year strategy and action plan.
- 1.3 A plan on a page "Take a Brief Walk Through Manchester's Park Strategy 2017 2026" has been developed to give a very high level view of the Strategy and the goals for the first three years. The Parks Team have provided briefings to a range of audiences utilising the plan on a page.
- 1.4 There are a further three Park Strategy documents which split the Executive Summary, Research and Findings and the Ten Year Action Plan into easy to read documents that can be read together or in isolation.

2.0 The Strategy in brief

- 2.1 In spring 2016, we asked people what their parks in Manchester meant to them and what they could look like in the future. The response was fantastic. Manchester's Park Strategy is the culmination of the ideas, passion and hope people have for Manchester's parks.
- 2.2 There are 4 key themes of the Park Strategy:
 - Parks at the Heart of Neighbourhoods looks at the physical role of parks in neighbourhoods across the city, as well as their size, accessibility and character.
 - 2. **Vibrant Parks, Vibrant Communities** considers the use and activities that take place in parks to ensure they are a focus of community life, providing opportunities for exercise and sport, and a wide variety of events that can generate additional income for the benefit of parks.
 - 3. **A Manchester Quality Standard** sets out a good-quality standard for managing and maintaining parks.
 - 4. **Productive Parks in Partnership** describes ways to deliver park services in a more collaborative and fruitful manner with communities and local organisations, not just the Council.
- 2.3 In the first three years of the Strategy we have committed to prioritise the following actions:

- 1. Co-ordinate stronger **Management Plans** for individual parks.
- 2. Seek to leverage further **investment** from housing growth opportunities and planning gain.
- 3. Continue the **conversations** and improve **communication** of programmes, activities and plans.
- 4. Improve access to information about Parks.
- 5. Develop new **quality standards**, communicate them and seek out investment to maintain them.
- 6. Update and expand the use of digital / information technology in parks
- 7. Identify sustainable **income** generating opportunities and bring forward investment cases.
- 8. Strengthen partnerships with **Friends, communities and volunteers** and introduce a volunteer strategy so that residents who want to do more can.
- 2.4 During the consultation we listened to the views of respondents and we heard that there were some really strong aspects of Parks and there were some areas where there was room for improvement. There were three stand out threads of feedback, how well we communicate, the Council's role as an enabler in Parks and the support for income to be raised and reinvested back into Parks. We have reflected on this feedback in our actions that have followed, including the launch of the strategy and the journey to embed the themes within our core and wider Parks Team.

3.0 The Launch

- 3.1 The full launch of the Park Strategy to our Friends and stakeholder groups took place on 2 December 2017. The event was a celebration of the new direction for Parks and the work of our Friends in some of their early achievements. The entrance to the event hosted pop up stands that showcased the true breadth of work that Parks volunteers undertake, from beekeeping through to the collection of memories into film and written word. Alongside the expected introduction and scene setting from Council Officers and the Executive Member, there were presentations on the themes of the strategy from park stakeholder groups.
- The feedback from the event was positive with overwhelming agreement that bringing the groups together to network and share information was valuable. After listening to the feedback the Parks Team have agreed to facilitate more events in the future, with presentations from a wider group of stakeholders, embracing a greater diversity of topics such as biodiversity and ecology.
- 3.3 Embedding the Strategy within the work of the Parks Team and other City Council Teams that support the outcomes in Parks followed the launch with a series of briefings and engagement sessions. Through these sessions we have identified the potential blockages to the delivery of the new Strategy and how we could overcome them as well as the good things that are already taking place and how we could make them great.

4.0 Progress against the actions

4.1 Management Plans

- 4.1.1 Park Plans The action plan highlights the development of 15 park plans in the first year, with 35 more being produced in the following two years. On discussing this aspiration across the stakeholder groups it was clear that there were more than 15 groups that wanted to develop a plan in the first year. We have adjusted our approach to ensure that we can support any group with an aspiration to develop a plan and have been working on a format that we will be able to populate with site specific information in partnership with stakeholders. The format is being tested across 5 sites at present and the learning will be utilised to inform our programme for citywide rollout and staff development that will begin 25 June 2018.
- 4.1.1.1 There are many examples where collaboration with Friends and Stakeholders has delivered aspects of the emerging Park Plans, these include:

Heroes Wood

A partnership with City of Trees, the Friends of Debdale and involvement from local schools and residents has seen the creation of Heroes Wood. Located in the grounds of Debdale Park, this WW1 centenary woodland is to commemorate those who served their country in World War One and armed conflicts since. The project was unveiled just before Remembrance Day 2017 by the Lord Mayor with attendees from the Royal British Legion, veterans, Friends of Debdale Park, local residents as well as pupils from Wright Robinson College. The first phase of the project involved tree planting of English Oak and Hazel, creation of an accessible footpath and the start of a seating area. The site will be enclosed by a beautiful red poppy border. Further planting is due to take place as a second phase.

Stenner Woods Boardwalk

An ageing raised boardwalk was making access to and around the woods unsafe and impractical. The site functions as a flood basin as well as a space for recreation and so accessibility to the woods in wet weather and especially during the winter months can be difficult. The Friends worked with the Council to develop a bid for grant funding from SITA to sensitively improve access through the Woods, and approximately £50,000 has been invested into a new 200m raised boardwalk linking Fletcher Moss Park to Millgate Fields. The new boardwalk now provides year round access even in adverse weather conditions. The design is fully accessible and includes both ramps and steps at either end of the walkway to ensure that a wide variety of users can access the nature reserve.

4.1.2 Wythenshawe Park Strategic Framework - Working with Pleydell Smithyman we have hosted a series of workshops, forums and 1:1 sessions with park stakeholders to engage with them in an open dialogue about the

proposed future of the Park. Through this approach we have developed a shared vision for Wythenshawe Park into a draft aspirational 10 year plan. The masterplan is supported by a list of projects and an implementation plan with short, medium and long term targets over the 10 year period of the framework. The proposals for the park have been developed in partnership with key stakeholders and park users, with the wider community being engaged through the Wythenshawe Community Games, pop up sessions on the park, at the town centre and the forum. As well as focus groups with key potential audiences including families, young people and seniors.

4.2 Investment

- 4.2.1 Capital Programme The approach to investment in parks has previously relied on one off or time limited opportunities such as \$106 and Clean City. The ad hoc nature of the opportunities had led to a mechanism for delivery that was slow, inconsistent and developed in isolation. New arrangements have been implemented to coordinate the projects in Parks and a single management arrangement has been implemented to progress the backlog of projects at pace. 8 projects have now been delivered through the new arrangement at a total cost of £1.218m. Appendix 1 gives an overview of the current position with the completed projects identified.
- 4.2.2 Parks Investment Programme As part of the three year budget setting process in March 2017 a proposal for a 'Parks Investment Programme' over a 4 year period, was submitted to invest £20.5m of capital funding to improve parks and close the gap between ongoing trading income and expenditure. This level of strategic investment into Manchester's parks received "in principle" agreement from Executive subject to a package of detailed options appraisals and feasibility studies being undertaken to identify the specific investment opportunities for the three elements of work in the Citywide Parks, Wythenshawe and Heaton.
- 4.2.2.1 Gateway 5 approval is currently being sought to undertake options appraisals and feasibility studies that will ensure we are developing robust projects that will deliver the desired outcomes, enhance our relationship with partners, are sustainable in to the future and will provide a return on investment that closes the gap in funding for Parks.
- 4.2.3 Playing Pitch Strategy The newly developed strategy highlights the opportunities for playing pitches in a Parks setting. The Strategy builds on the strong relationships that the City holds with key funders such as Sport England, Football Foundation and the Lawn Tennis Association and will support the delivery of improved playing pitches in a variety of different setting across the City.

4.3 Conversations and Communication

4.3.1 Governance and stakeholder engagement - Before work on the Park Strategy began we held relationships with over 50 Friends groups in our Parks. Some of these groups related to the same the Park, where this is

the case we have been working to bring those groups together so that we can share, network and create productive partnerships with the Council and between stakeholders. We have been using the good practise established at Heaton Park and Alexandra Park to roll the approach out to other sites. The Boggart Hole Clough and David Lewis Rec. stakeholder group are one of the newest groups. The group meet quarterly to discuss all things related to the joined green spaces and members of the group include:

- All recreational / sports groups involved around the area (Moston Juniors FC, Walk2Run Blackley, King William IV Angling Society, Blackley & North Manchester Athletics Club, Simply Cycling and North Manchester Fitness).
- Members of the former Friends of Boggart Hole Clough who have a particular interest in all things ecological.
- Staff from the Lakeside Cafe.
- Dog walkers and regular park users with a keen interest in improving local green space.
- Local volunteer residents.
- 4.3.1.1 The agenda of each meeting is set in collaboration with the group and has so far covered park improvements, security around the park, potential events to be held on site and the grounds maintenance schedule.
- 4.3.2 Britain in Bloom As part of the successful 2016 and 2017 Manchester's Britain in Bloom programme, the grounds maintenance team have been working closely with a number of Friends of Parks groups to better understand how they can more closely support the delivery of their aspirations for the park. The new approach has included the supply of plant, delivery of tools, taking on of specific grounds tasks and targeted improvements works. This programme will be extended further in 2018.
- 4.3.3 The Parks Team A fresh approach has been taken to engagement with the Team. There are a large proportion of the team that have worked in a similar role in Parks in excess of 10 years and it is perceived that there are limited opportunities for career progression. It can be difficult for members of the team to understand how their work delivers to the strategy so we developed an engagement programme that ensures all staff have repeated opportunities to meet and talk with each other and senior managers, as a whole service, in small teams and individually, in conferencing facilities and whilst undertaking their job. The feedback from the sessions has enabled us to change processes that were outdated and implement new ways of working that have been developed by the Team. The conversations have been particularly useful in developing the new structure.

4.4 Information

4.4.1 Marketing and Branding - Following the implementation of the Strategic Framework at Heaton Park, one of the workstreams was a full review of the marketing and branding for the Park and looking at improved ways of informing Park visitors. This resulted in a re-branding exercise across the

site, which gave the Park a new identity, including sub-brands for the various facilities and groups within the site. The entrance, noticeboard and visitor information signs have all been renewed in line with the new look, and a visitor leaflet was produced, along with the production of a quarterly events leaflet. A second phase of internal signage has been completed, which highlights the various facilities, such as the Cafe's, Animal Centre and Golf. The website was brought in-house and is kept up to date by the Team, who are trained in JADU, the content management system that sits behind it.

- 4.4.1.1 From this, relevant elements and lessons learnt will be rolled out across the other Parks. A branding exercise is already underway for the rest of the Parks, that nods to the branding already in place at Heaton Park. The first project will be the completion of new signage for key sites across the city. Staff have been trained in the use of the JADU system and the next steps will be a review of the web pages that are hosted on manchester.gov.uk to ensure information is relevant and up to date.
- 4.4.2 Sprytar Easter 2018 saw the launch of Sprytar at Alexandra Park, Boggart Hole Clough, Heaton Park, Platt Fields Park, Whitworth Park and Wythenshawe Park. This exciting concept is the first augmented reality App specifically designed for destination parks and visitor attractions. Sprytar is free to download and gives park visitors, particularly families, the opportunity to take a guided tour of the park, interspersed with quizzes and puzzles, to help reveal the Park's hidden secrets and history.
- 4.4.2.1 The benefits of Sprytar include healthy activity and promoting exercise, it can be used to highlight upcoming events, gives the ability to signpost visitors to cafes and other facilities for secondary spend, as well as giving the Park Team a database of information and opportunities for data collection.

4.5 Quality Standards

- 4.5.1 Play Area Inspections A new approach to the inspection of play areas supported by the use of new technology has been implemented. The system runs through an app which covers the Cities stock of 100+ play areas and enables the inspector to report the condition, location and photographic evidence of defects instantly through to colleagues who will progress the repair. This is particularly important in the defence of claims when the time and date of an inspection or repair of a defect are essential pieces of evidence in our case. The data within the system can be manipulated to produce reports on the current condition of stock and will allow better forward planning for lifecycle replacement.
- 4.5.1.1 The same system is now being trialled to undertake the park inspections. The feedback from staff using the system will be collected over a three month period and will be used to inform the future approach.

- 4.5.2 Waste Management The presence of litter in a Park has an incredibly high impact on the perception of quality. The challenges fluctuate throughout the year with pressure points outside of the Bank Holiday weekends and school holidays difficult to predict as they are often relative to the weather. Over 110k bags of waste were removed from Parks last year, an increase on the previous year and follows the perception that this will continue to increase.
- 4.5.2.1 We have recently undertaken a competitive process to procure a contractor that will be responsible for the collection of litter at Alexandra, Heaton, Platt Fields and Wythenshawe Parks on the basis that these are some of the most challenging sites for the City to manage within the current resource. The new arrangements started on 26 March 2018, we have encountered some issues during the recent hot weather with the standard of work undertaken but expect that this will improve as the contractors knowledge of the Parks and their peaks and troughs grow. The issues encountered during the hot weather were previously common place as we did not have the flexibility in our own resources to respond, during the May Bank Holiday weekend there were 12 operatives both MCC and contractors working each day to clear litter, under previous arrangements this would have been a maximum of 6 operatives. We will be monitoring the performance of the contract closely and working with them to resolve any issues that arise.
- **Grounds Maintenance** Traditionally the control of weeds in Manchester 4.5.3 Parks has been undertaken using Glyphosate a wide spectrum chemical herbicide. Glyphosate is used on the basis that it has one of the broadest spectrums of control, killing many different weed species effectively and systemically. In 2017 a small scale trial was undertake using alternate non glyphosate control methods. The alternate methods included the use of organic herbicides, manual weed control and low pressure hot water systems. In 2018 building on the success of 2017 the alternate control method trial has been extended to cover 24 parks across the city that will now be Glyphosate free. The quantity of glyphosate used across all the City's remaining parks will be further reduced, and will be focused on the treatment of fence lines, and occasional spot treatments. Pathway encroachment will no longer be treated with Glyphosate, it is proposed to undertake a manual reduction of path growth as part of the winter programme.

4.6 Digital

- **4.6.1 Colony** The delivery of a new management system for Manchester's allotment stock has been developed and is ready for implementation. The system will:
 - Hold details of sites, plots and facilities in a central location.
 - Support the effective management of tenants, with their contact details and Tenancy agreements stored electronically
 - Manage waiting lists in a timely and consistent manner.
 - Allow for effective invoicing with a clear charging structure.

- Manage regular plot inspections with notice history.
- Improve communication with every plot holder.
- Record and report on demographics of allotments and management information.
- 4.6.1.1 The first phase of work "Colony Enterprise" has recently been launched and staff are using it in the management of sites that the Council are directly responsible for. "Colony Communities" will be rolled out next and this will allow the Allotment Societies to access and populate the layer of information that is relevant to their site and plotholders. The final phase of implementation will integrate our finance systems to ensure ease of invoicing and live feedback on the payment of site fees. There will also be better integration with Council web pages to display live information on the availability of plots and a user friendly system to apply for an allotment. Colony will truly modernise our approach to allotment management, with a consistent and transparent approach.
- **4.6.2 Tree Database** 2018 will see the start of an inspection and mapping programme of all Manchester park trees, to create a comprehensive database of number and species of all trees, which will in the future enable new long term tree planting plans to be developed for each park in the city.

4.7 Income

- **4.7.1 Events** A review of fees and charges for events was implemented in the 2016/17 financial year, resulting in a charging model which encompassed both commercial and charity / community events. The model was established to ensure that year on year growth was reflected in line with inflation. In 2017/18 there were over 113 events in Parks which returned an income of circa £429k.
- 4.7.2 Contract Management A procurement plan has been established identifying the expiry time frame for all the contracts and tenders across the Parks Service, this has enabled the alignment of contracts to maximise commercial capability. This has been combined with a fresh look at contract arrangements which have resulted in a greater use of fixed fee concessions with additional fees linked to turnover such as Tree Top Trek at Heaton Park.
- 4.7.2.1 Historically there have been 9 separate ice cream concessions within the parks estate generating a total revenue of £120k p/a, the majority of which was generated from Heaton, followed by Wythenshawe and Platt Fields Park. Each of the contracts were due to expire at various times throughout the year. A work plan was put in place to align the contracts to expire at the same date (February 2018) allowing the opportunity for potential contractors to bid for one Park or a combination of Parks. The Ice Cream Federation were also linked into the tender process to broaden the reach of potential contractors.

- 4.7.2.2 Following a competitive process, a three year contract has been awarded to three separate companies operating on seven sites which will see the income from ice cream concessions double. A two year option for extension with a 3% uplift has also been granted which if accepted by the operators will see a further uplift in revenue per annum from 2021/2022 to 2022/2023.
- 4.7.2.3 Work streams for 2018 include tenders for the operational management of Golf at Heaton Park, Mobile Catering Concessions in Parks and the River Valley Maintenance contract.
- 4.7.3 Tree Top Trek A tender for the provision of a suitably qualified and experienced company to build and operate an aerial tree top, rope based adventure course at Heaton Park was successfully procured following a competitive process. A 20 year contract started in April 2016 with Tree Top Trek Ltd and the event site has been operational from May 2017. The contract is based on a fixed fee concession rate plus a 9% concession fee linked to turnover. In a mature year it is expected that the turnover from Tree Top Trek is likely to return more income than the rest of the Parks Estate excluding Heaton Park.
- 4.7.3.1 The operation of the adventure course has resulted in the creation of 16 FT roles (with payment above the Manchester Living Wage) which have been marketed and recruited from local communities. Plans are underway to also develop two apprenticeships. Tree Top Trek has attracted additional footfall to the park which has been beneficial to other commercial ventures operating in the Park; due to enhanced contracting and partnering arrangements this now drives additional income back in to the Park.
- 4.7.4 Heaton Park Pay and Display Physical improvements to provide new surfacing, pedestrian routes, line marking and signage has been completed on the car parks ahead of go-live on 21 May 2018. A thorough communication plan has been activated ahead of go-live, to ensure that Park visitors, local residents and the Park's stakeholders are fully informed. The scheme has taken a new approach to car parking at Heaton, freeing up more parking capacity through the marking of bays, reducing congestion at the entrance points by removing the cash payment at the point of access and replacing it with cash, card or electronic payment; and reviewing charges so that they correspond with the length of visit rather than a flat fee. The income generated from the scheme will be reinvested back into the Park and will partly fund the redesigned staffing structure for the Park.

4.8 Friends, Communities and Volunteers

4.8.1 MCRVIP - A project to expand the use of the existing Manchester Volunteer Inspired Programme (MCRVIP) digital platform in Parks has been approved with a target implementation for the end of 2018. MCRVIP incorporates a website (www.MCRVIP.com) and associated social media accounts which allow volunteering opportunities to be registered by providers and marketed across Greater Manchester. Volunteers register with MCRVIP to access

these opportunities and also log their activity, including hours donated. MCRVIP has been in use for 10 years and currently over 6,000 volunteers have registered over 70,000 hours, but only volunteering on sporting activities and events is managed through this platform at present. The project will expand the capabilities of MCRVIP so that it can be used to promote and manage volunteering opportunities across other areas, including parks.

4.8.2 Volunteer Insurance - Agreement has been reached with the Cities liability insurers for the liability policy to cover unsupervised work by volunteers directly on behalf of the Council in Parks. This will enable groups more flexibility in their approach to delivering events and activities. There is a requirement for the risks associated with these activities to be assessed and managed and we will need to keep detailed records in relation to the activities. We are working through the requirements and will look to incorporate them within MCRVIP.

5.0 Resourcing

- 5.1 The revenue budget for Parks has been protected to 2020 and income is starting to shows signs of increasing which is enabling us to reinvest money back in to Parks and improve the Service.
- 5.2 As part of the three year budget setting process in March 2017 a proposal for a 'Parks Investment Programme' over a 4 year period, was submitted to invest £20.5m of capital funding to improve parks and close the gap between ongoing trading income and expenditure. This level of strategic investment into Manchester's parks received "in principle" agreement from Executive subject to a package of detailed options appraisals and feasibility studies being undertaken to identify the specific investment opportunities for the three elements of work across the Citywide Parks, Wythenshawe Park and Heaton Park. A plan has been developed to undertake the options appraisals and feasibility studies and a funding package to support this work is being considered by the Capital Programme Board.
- 5.3 A Service Redesign is underway at Heaton Park and following a period of consultation recruitment to posts will begin imminently. The Strategic Framework for Heaton Park has identified the requirement to grow the number of staff on site whose core function will be:
 - Commercial and income generation, to support the new entrepreneurial approach and reduce City Council subsidy.
 - Events and programming, to have a greater focus on the visitor experience, reaching out to new visitors and improve the user experience.
 - Volunteering and community involvement, to ensure that we are supporting volunteers and stakeholders to thrive.
 - Estates management, to ensure that we have a good quality standard that is clean, green and safe.

- 5.4 The structure is fully funded from increases in income from Heaton Park and will support the attainment of a good quality standard that will provide further opportunities to raise income at the Park.
- A review of the wider Parks Team in light of the new Park Strategy has highlighted the requirement to develop a new structure that aligns better with the focus around communication, enabling and the generation of income. As referenced in section 4 we have undertaken a programme of engagement with the Parks Team to understand the challenges which they face in delivering a good quality service. We are combining this feedback with the learning from the early stages of the Heaton Park redesign in developing the new structure.

6. Appendix 1

Project	Description	Location	Area	Ward	Total Value	Target Completion Date	Status
Mount Road S106 - Greenbank Park (phase 2)	Refurbish the existing MUGA and install a synthetic cricket wicket.	Greenbank Park	Central	Gorton South	£130,000	Complete	Complete
Fletcher Moss Boardwalk - SITA fund	Replace existing wetland boardwalk.	Fletcher Moss Gardens	South	Didsbury East	£64,000	Complete	Complete
Harpurhey Park S106	Park infrastructure works - paths, gates and sports area ground improvements.	Harpurhey Park	North	Harpurhey	£38,000	Complete	Complete
Heaton Park - Events Infrastructure	Road access from highway to event field (Grand Lodge Road).	Heaton Park	North	Higher Blackley	£356,000	Complete	Complete
Heaton Park Bowling Pavilion/Greens S106	Improvement works to greens and associated facilities.	Heaton Park	North	Higher Blackley	£50,000	Complete	Complete
Hollyhedge Park Improvements S106	Park Improvements - Play and Drainage	Hollyhedge Park	South	Sharston	£119,000	Complete	Complete

Smedley Lane Playing Fields S106	Environmental improvements, including provision of cricket wicket, repositioning football pitch goal posts, provision of u15/16 football pitch, provision of new play & exercise equipment.	Smedley Lane Playing Fields	North	Cheetham	£201,000	Complete	Complete
Fletcher Moss Tennis Court Refurbishment S106	Refurbish tennis courts at Fletcher Moss Gardens	Fletcher Moss Gardens	South	Didsbury East	£260,000	Complete	Complete
Platt Fields Park - Events Infrastructure	Road access from highway to event field and alleviation of local flooding.	Platt Fields Park	Central	Rusholme	£315,000	April 2019	In development
Heaton Park Southern Play Area	Installation of a new play area in the south of the park adjacent to the cafe.	Heaton Park	North	Higher Blackley	£480,000	April 2019	In development
Didsbury Park PLay S106	Address any backlog replacements and refurbish existing play area in partnership with local stakeholders.	Didsbury Park	South	Didsbury East	£50,000	May 2018	In development

Riverside Park S106	Improve childrens play facilities for 4 - 10yrs	Riverside Park	South	Northende n	£75,000	September 2018	In development
King George V Park S106	Improvement works to football pitch, paths and drainage	King George V Park	Central	Gorton and Abbey Hey	£93,000	September 2018	In development
Heaton Park Somme 100 - Libor Fund	Creation of commemorative installation using the tiles created during the Centenary year.	Heaton Park	North	Higher Blackley	£100,000	November 2018	In development
Wythenshawe Park S106 (sports)	Improvements to the park sports infrastructure.	Wythenshawe Park	South	Brooklands	£128,000	December 2018	In development
Replace and Update Parks Signage	Replace and standardise all park signage.	All parks	All	All	£85,000	TBC	In development
Boggart Hole Clough Phase 2 - Visitors Centre and Sports Pavilion	To demolish the existing building and build a new Visitors and Sports Pavilion on the same site (Phase 2 of BHC development).	Boggart Hole Clough	North	Charlestow n	£535,000	TBC	In development
Boggart Hole Clough Phase 3 - Infrastructure	Improvements to play and park infrastructure	Boggart Hole Clough	North	Charlestow n	£117,000	TBC	In development

Painswick Park S106	Improvements to park infrastructure (tbc)	Painswick Park	South	Baguley	£30,000	TBC	In development
Heaton Park Pay and Display - Spend to Save	Installation of pay & display - Spend to Save	Heaton Park	North	Higher Blackley	£766,000	April 2018	Underway
Tree Top Trek Path	Installation of new path and associated works	Heaton Park	North	Higher Blackley	£114,000	May 2018	Underway